

**SECRET**

19 JUL 1959

DD/SAT-2857-69

1. The Inspector General's Survey Recommendation 2a and the related Recommendation 3, noted in paragraph 1, reference (c) above: In my comments to you on the Survey, I explained that there were certain personnel maneuvers already underway relating to these recommendations. These maneuvers involved effecting the early retirement of the incumbent OSI editor and the subsequent procurement of a more competent replacement. My delay in responding was, therefore, occasioned by the necessity for the incumbent to find "suitable" outside employment. The first round of his efforts to this end have reached an unsuccessful conclusion. We are, therefore, now moving to transfer the slot to FMSAC; and the action in Recommendation 3 will follow shortly. It is our intention that these actions will further encourage the incumbent to early voluntary retirement.

2. Recommendation 4b as discussed in paragraph 2, reference (c): I have reexamined the organizational structure of DDS&T as it affects missile and space intelligence and prefer your option to seek improvement through achieving a better general understanding of the work and responsibilities among the pertinent Offices. As I explained to you in my comments on the Survey, reference (b), I simply cannot see that organizational change would be a productive route, at least for the foreseeable future.

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**GROUP 1**  
Excluded from automatic  
downgrading and  
**REclassification**

**SECRET****SUBJECT: Inspector General's Survey of PMSAC**

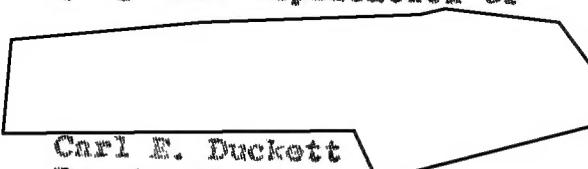
With regard to DDS&T/DDI "gray areas," it is my opinion that much improvement in mutual understanding and in working relationships has been achieved between the pertinent Offices since the Survey was completed in December 1968. We believe this has been borne out by the manner in which the two Directorates have together discharged the Agency's responsibilities since the inception of the [redacted] of this year. The improvement has been achieved by tighter intra-office communication, an example being the regular weekly meetings between D/PMSAC and D/CSR. These were instituted for the purpose of comparing and coordinating currently-assigned work and, also, clarifying relationships between the two Offices during what has been an extremely touchy and fast-breaking situation. We intend to continue along these lines.

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3. Recommendation 5 of the Survey as covered in paragraph 4 of reference (c): It is my understanding that my discussions with you and also the Inspector General have resulted in agreement that a Community review, while certainly a worth-while endeavor, would not be appropriate at this time.

4. Recommendations 7a and 7b of reference (a): I believe that the six actions instituted in my Directorate from April 1966 through February of 1969 have done much to meet the specific (7a) and general (7b) recommendations. Our experience since February, particularly with the maturing system of contract teams, convinces me we are continuing to progress toward better management and evaluation of external contracts and, also, toward insuring against duplication of effort.

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Carl E. Duckett  
Deputy Director  
for  
Science and Technology

**Distribution:**

Original &amp; 1 - ExDir-Compt

1 - D/PMSAC

1 - EO/DD/S&amp;T

2 - DD/S&T Registry  
(18 July-69)

O/DDS&amp;T [redacted]

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**SECRET**

26 August 1969

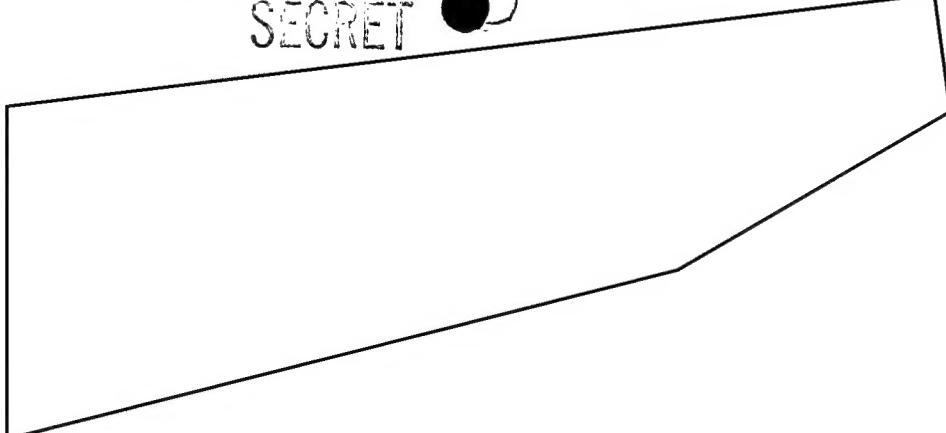
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MEMORANDUM FOR: [redacted]

Attached is an excerpt from a DD/S&T memo to the Executive Director-Comptroller about moving the OSI editor slot to FMSAC. Also attached is a memo which recently went through here concerning the transfer of a position which you might use as a form. Obviously, whatever is prepared for FMSAC about the job need not be lengthy. The memo should be prepared for signature of Carl Duckett, for the approval of Colonel White. The buckslip should include the Director of Personnel and the DDS, through which this paper would have to be routed.

[redacted]  
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Attachs  
a/s

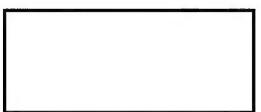
**SECRET**

Following is an excerpt from DD/S&T's memorandum to the Executive Director-Comptroller, on the subject of the Inspector General's Survey of FMSAC:

The Inspector General's Survey Recommendation 2a and the related Recommendation 3, noted in paragraph 1, reference (c) above: In my comments to you on the Survey, I explained that there were certain personnel maneuvers already underway relating to these recommendations. These maneuvers involved effecting the early retirement of the incumbent OSI editor and the subsequent procurement of a more competent replacement. My delay in responding was, therefore, occasioned by the necessity for the incumbent to find "suitable" outside employment. The first round of his efforts to this end have reached an unsuccessful conclusion. We are, therefore, now moving to transfer the slot to FMSAC; and the action in Recommendation 3 will follow shortly. It is our intention that these actions will further encourage the incumbent to early voluntary retirement.

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cc



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